

REPORT REFERENCE NO.	APRC/19/7
MEETING	AUDIT & PERFORMANCE REVIEW COMMITTEE
DATE OF MEETING	10 MAY 2019
SUBJECT OF REPORT	CORPORATE RISK REGISTER
LEAD OFFICER	DIRECTOR OF SERVICE IMPROVEMENT
RECOMMENDATIONS	<i>That the report be noted.</i>
EXECUTIVE SUMMARY	<p>Managing risks, both operational and strategic, is an important part of ensuring that the resources of Devon and Somerset Fire and Rescue Service are used to best advantage. Risk is inherent in most things that the Service does and much of its activity is already assessed and managed through the application of the operational risk management procedures and good common sense.</p> <p>The Corporate Risk Register details risks and mitigation to ensure risk is managed appropriately and proportionately.</p>
RESOURCE IMPLICATIONS	Nil.
EQUALITY RISKS AND BENEFITS ASSESSMENT (ERBA)	Not applicable.
APPENDICES	Nil.
LIST OF BACKGROUND PAPERS	<p>APRC January 2018 – Corporate Risk Register</p> <p>APRC November 2018 – Corporate Risk Register</p>

1. INTRODUCTION

1.1 The aims of Risk Management for the Devon & Somerset Fire & Rescue Service (“the Service”) are to:

- Protect the assets of the Service;
- Ensure service continuity; and
- Facilitate innovation and opportunity.

1.2 Risk management does not mean risk avoidance. It is about encouraging officers and managers to identify, understand and control risk and to learn how to accept the right level of risk.

2. BACKGROUND – CORPORATE RISK REGISTER

2.1 The Service corporate risk register captures and describes the Authority’s most significant risks, with a focus on cross-cutting risks and major projects. It is formally reviewed and refreshed on a regular cycle. In order to embed the Service’s approach to managing strategic and operational risks, risk management is integrated within the planning process so that it is part of direction setting, activity and resource planning and activity monitoring.

2.2 The process includes the identification, assessment and recording of risks and mitigating activities which is incorporated into annual directorate statements and service plans. The final stage of the process, once risks have been reviewed by risk owners and directors, is for the Audit & Performance Review Committee to consider and comment on the register.

2.2 The Service risk profile has changed over the last six months. The Corporate Risk Register contains eight risks with one new risk, CR052 (added March 2019). No risks have increased in severity. As is normal, there have been minor changes to control measures across the risk portfolio. Risk owners are assigned to each issue and active mitigation in place.

2.3 The new risk added:

- CR052 - Industrial action, including withdrawal from voluntary agreements to do non-contractual working, following NJC pay proposal.
- **Mitigation in place:** Business continuity management is a comprehensive cycle of management processes that allows Devon & Somerset Fire and Rescue Service (DSFRS) to both understand threats to the delivery of critical activities and to build a capability to ensure the Service can continue to deliver its core objectives during any kind of disruptive event. Business continuity plan adequacy is regularly reviewed, updated and exercised. The Contingency Response Team (CRT) will perform the role of a service continuity team in order to address service-wide emergency and crisis situations. The CRT will be convened when any large scale incident or event threatens to severely disrupt normal DSFRS activities. The primary purpose of the CRT is to act as a focal point for monitoring service wide activities.

3. AMENDED RISKS

5.1 None.

4. RISKS TO BE DELEGATED TO LOCAL RISK REGISTER

6.1 None.

5. LEGAL IMPLICATIONS

7.1 None.

6. NEXT STEPS

8.1 The next formal review of the corporate risk register will take place July 2019. The register may well therefore need to be refreshed.

ACFO PETE BOND

Director of Service Improvement